

Company	Country
401 CGEM	France
402 Compagnie Financiere Michelin	Switzerland
403 Sté d'Application Tech Indus	Algeria
404 Michelin ReifenwerkeAG&Co.KGaA	Germany
405 Michelin Tyre PLC	United Kingdom
406 Michelin Bélux SA	Belgium
407 Michelin N America (Canada)Inc	Canada
408 Michelin España Portugal S.A.	Spain
409 M. F. P. Michelin	France
410 Michelin Polska S.A.	Poland
411 SPA Michelin Italiana	Italy
413 Michelin Nederland NV	Netherlands
414 Soc Michelin de Participacoes	Brazil
415 Michelin North America	United States of America
416 Pneu Laurent	France
420 Soc Caoutch Synth Michelin	France
424 Shanghai Suisheng Information	China
432 Michelin Distribution B.V.	Netherlands
436 Michelin Argentina S.A.I.C.yF.	Argentina
437 Michelin Reifenverkaufsgesells	Austria
439 Michelin Asia (Hong Kong)Ltd	China
440 Ste Mod du Pneu Camerounais	Cameroon
441 MICHELIN HRVATSKA D.O.O.	Croatia
443 Michelin Gummi Compagni A/S	Denmark
445 Michelin Ceska Republika SRO	Czechia
446 OY Suomen Michelin AB	Finland
447 Elastika Michelin AE	Greece
448 Michelin Asia (Singapore) Co.	Singapore
451 MICHELIN SIAM COMPANY LIMITED	Thailand
452 Michelin Korea Co Ltd	Korea, Republic of
456 Michelin AS	Estonia
457 Michelin Slovensko SRO	Slovakia
458 Michelin Slovenija Pneumatike	Slovenia
460 Norsk Michelin Gummi A/S	Norway
461 UAB Michelin Padangos	Lithuania
463 Michelin Tyre Co SA Pty Ltd	South Africa
464 Michelin Nordic AB	Sweden
465 MICHELIN SUISSE S.A.	Switzerland
467 Michelin Del Peru SA	Peru
472 Michelin Lastikleri Ticaret AS	Turkey
475 Michelin Malaysia SDN BHD	Malaysia
476 Michelin Chile Ltda	Chile
477 Michelin Companhia Luso Pneu	Portugal
478 Nihon Michelin Tire Co Ltd	Japan
484 Michelin Recherche & Technique	Switzerland
486 MICHELIN AIM FZE	United Arab Emirates
494 Michelin Finance (Luxembourg)	Luxembourg
500 Michelin Air Service	France
501 APIGL	Mexico
503 Michelin Russian Tyre Manufact	Russian Federation
506 MICHELIN PANAMA CORP	Panama
508 MICHELIN INDIA PRIVATE LTD - 508	India
517 Michelin Romania	Romania

524 MICHELIN AIM FZCO	United Arab Emirates
531 MICHELIN TIRE TAIWAN CO., LTD	Taiwan
533 Michelin Australia Pty Ltd	Australia
540 Shanghai Michelin Warrior Tire	China
541 Michelin Tire Res & Dev Center	China
542 Michelin Investment Co Ltd	China
546 SMPT Private Ltd	Singapore
548 Soc. d'Inv. et Méca. IMECA	France
555 Michelin Vietnam LLC	Vietnam
562 MIRIPRO Insurance Company Limi	Ireland
566 Michelin Asia Pacific Pte Ltd	Singapore
569 Michelin Retread Tech Inc	United States of America
574 JTCO	Saudi Arabia
576 Michelin Lifestyle Limited	United Kingdom
583 Michelin India Tecnology Centr	India
589 Michelin Mexico Services	Mexico
591 Michelin Shenyang Tire Co	China
612 Michelin Finanzges Deutschland	Germany
623 Michelin Experience E2A Co Ltd	Thailand
624 MICHELIN ROH CO LTD	Thailand
683 Michelin Travel Partner	France
685 Michelin Tyre Services Co Ltd	Nigeria
719 RESICARE	France
786 TYDIA	Kenya
787 MICHELIN BULGARIA EOOD	Bulgaria
807 Michelin Hungaria Kft.	Hungary
831 Indus Colombiana de Llantas SA	Colombia
833 Michelin Venezuela S.A.	Venezuela
835 Michelin Del Ecuador S.A.	Ecuador
840 APIQ S.A. de C.V.	Mexico
876 PT ROYAL LESTARI UTAMA	Indonesia
877 PT MICHELIN INDONESIA	Indonesia
878 PT Synthetic Rubber INDONESIA	Indonesia
933 Michelin Travel Partner UK	United Kingdom
201 CAMSO INTERNATIONAL S.A.R.L	Luxembourg
202 CAMSO HOLDING S.A.R.L	Luxembourg
203 BEARCAT TYRES PTY LTD	Australia
204 CAMSO HOLDING USA, LTD	United States of America
205 CAMSO MANUFACTURING USA, LTD	United States of America
206 CAMSO USA INC	United States of America
207 Camso Loadstar (Private) Limited	Sri Lanka
210 CAMSO DISTRIBUTION CANADA INC.	Canada
211 RODACO ARGENTINA S.A	Argentina
212 CAMSO RUBBER PRODUCTS (QINGDAO) CO., LTD	China
213 CAMSO ENTERPRISE MANAGEMENT (CHINA) CO., LTD	China
214 INDUSTRIAL TIRE/DFW, LLC	United States of America
215 BLKSMITH	United States of America
216 BLACKSTONE OTR EUROPE BVBA	Belgium
217 CAMTECH	Belgium
218 EUROWHEEL BVBA	Belgium
219 ITC INTERNATIONAL TIRE NV	Belgium

220 INDUSTRIAL INTERNATIONAL TIRE COMPANY NV	Belgium
221 ARTIC INVESTMENTS S.A.	Luxembourg
222 CAMSO NEDERLAND B.V.	Netherlands
223 CAMSO AUSTRIA GMBH	Austria
224 CAMSO FRANCE SAS	France
225 CAMSO DEUTSCHLAND GMBH	Germany
226 CAMSO MANUFACTURING ITALY S.R.L	Italy
227 CAMSO ITALY S.P.A	Italy
228 CAMSO SPAIN, S.L.	Spain
229 SOLID TIRES BCN, S.L.	Spain
230 CAMSO SCHWEIZ AG	Switzerland
231 CAMSO UK LIMITED	United Kingdom
232 CAMSO LASTIK TICARET LIMITED SIRKETI	Turkey
233 CAMSO CIS LLC	Russian Federation
234 CAMSO POLSKA S.A.	Poland
235 SKANDINAVISK DAEK IMPORT AS	Denmark
236 SKANDINAVISK DEKK IMPORT NORGE A/S	Norway
237 CAMSO HOLDING BRASIL LTDA.	Brazil
238 CAMSO INDUSTRIA DE PRODUTOS DE BORRACHA LTDA.	Brazil
239 CAMSO DISTRIBUCION MEXICO, S.A. DE C.V.	Mexico
240 CAMSO AFRICA (PTY) LTD	South Africa
241 CAMSO INDIA LLP	India
242 CAMSO JAPAN CO., LTD	Japan
243 CAMSO NEW ZEALAND LIMITED	New Zealand
244 CAMSO VIETNAM CO., LTD	Vietnam
245 CAMSO MANUFACTURING HUNGARY KFT	Hungary
246 CAMSO TAERYUK LTD	Korea, Republic of
529 TIGAR TYRES LLC - Pirot	Serbie
355 Levorin	Brazil